Dear Charter School Applicant:

Thank you for your interest in applying to Calumet College of St. Joseph (CCSJ) to launch a new charter school. CCSJ is committed to the highest levels of quality for itself and the schools it authorizes. The work of CCSJ is guided by five core principles:

- **Students First.** When performing its duties, CCSJ always assesses whether its actions will further the best interests of students.
- **High Expectations.** CCSJ expects the charter schools it authorizes to set high academic achievement expectations, develop strong plans for family and community engagement, and adhere to high ethical standards for students, staff, and board members. Similarly, CCSJ establishes high performance expectations, engagement plans, and ethical standards for itself.
- **Excellence in Leadership.** Operating a high-performing charter school requires excellent leadership from school boards and staff. CCSJ authorizes schools that can demonstrate strong leadership at both the school governance and administrative levels.
- **Commitment to Innovation.** CCSJ is particularly interested in operators that show strong potential to accelerate student success through dramatically different school models, instructional strategies, uses of technology, staffing models, governance arrangements, family and community engagement strategies, and other approaches.
- **Rigorous and Transparent Accountability.** CCSJ holds schools accountable for performance through rigorous and transparent accountability mechanisms that uphold schools’ autonomy, foster excellence, and protect student and public interests. In turn, the State Board of Education holds CCSJ to a high performance bar.

Please contact Dr. Carrie Hutton directly for application materials. Each application will be carefully evaluated. Only those applicants who can demonstrate the capacity to operate high-performing charter schools will receive charters from CCSJ.

Thank you for your commitment to providing a high-quality education for Indiana students.

Sincerely,

Dr. Carrie Hutton
Assistant Professor
Charter School Liaison
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